

<b>Item No.</b>	<b>Classification:</b> Open	<b>Date:</b> 7 March 2022	<b>Decision Taker:</b> Health and Wellbeing Board
<b>Report title:</b>		Local Care Partnership development within Our Healthier South East London Integrated Care System	
<b>Ward(s) or groups affected:</b>		All	
<b>From:</b>		Hayley Ormandy, Programme Director Partnership Southwark  Anu Singh, Strategic Chair Partnership Southwark	

## RECOMMENDATION(S)

- 1) **The Southwark Health and Wellbeing Board is asked to** note the update on progress with Partnership Southwark's leadership and governance arrangements, in the context of wider South East London Integrated Care System (SEL ICS) developments. This builds on the previous detailed update given to the Board in January 2022.

## BACKGROUND INFORMATION

- 2) Partnership Southwark's constituent partners are Southwark Council, South East London Clinical Commissioning Group (CCG), Community Southwark, Guy's and St Thomas' NHS Foundation Trust, South London and Maudsley NHS Foundation Trust, Improving Health and Quay Health Solutions (GP Federations representing Primary Care Networks), and King's College Hospital NHS Foundation Trust.
- 3) Partnership Southwark was established in April 2019 with a view to bringing partners from across health, care and the voluntary community sector to better join up care, improve health and wellbeing outcomes and reduce inequalities for Southwark residents.
- 4) When changes are made nationally to formally bring into effect Integrated Care System (ICS), Partnership Southwark will evolve into a more formalised Local Care Partnership (LCP) within the SEL ICS. This is currently anticipated to be 1 July 2022 (having been moved to accommodate delays in legislative change to facilitate this).
- 5) Partnership Southwark has been providing regular updates on this transition process to the Health and Wellbeing Board since September 2021.

## KEY UPDATES SINCE PREVIOUS BRIEFING

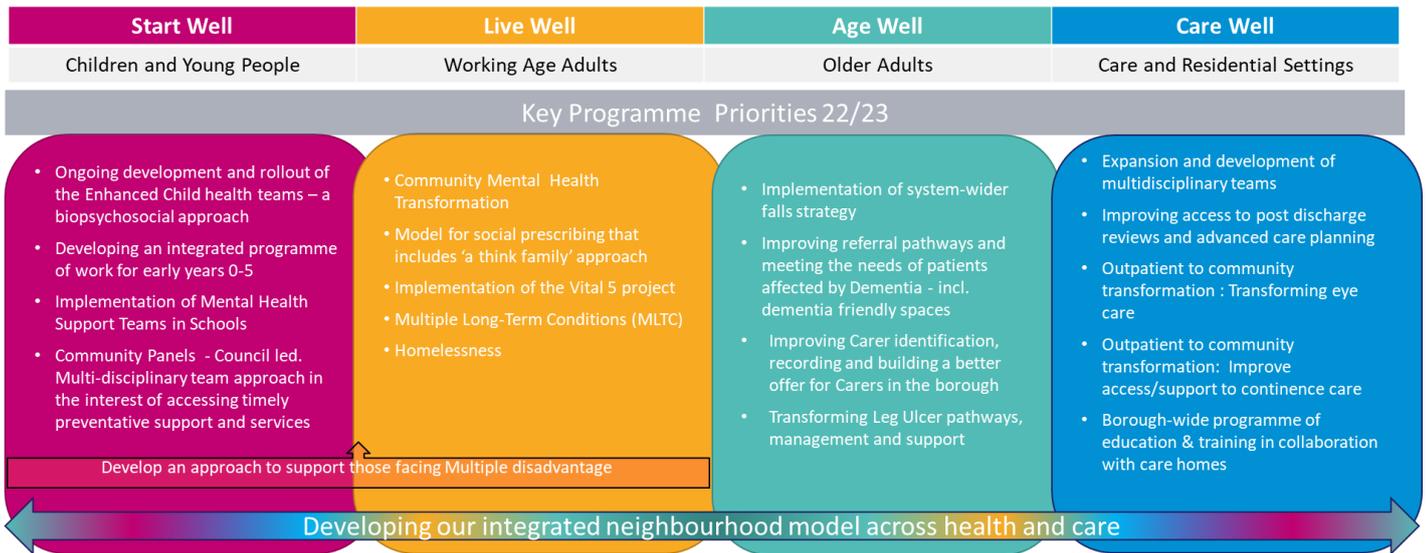
6) Since the January briefing to the Health and Wellbeing Board:

- The Department of Health & Social Care published a white paper 'Health and social care integration: joining up care for people, places and populations', which sets out the government's proposals for health and care integration and is part of a wider set of mutually reinforcing reforms, including the Adult Social Care Reform white paper 'People at the Heart of Care', the Health and Care Bill currently progressing through Parliament and reforms to the public health system. The white paper focuses on the following key areas, which align to work already in-train through SEL ICS and at place-level through Partnership Southwark:
  - A more joined up approach for public health and NHSE services
  - Developing a shared outcomes framework for individual and population health and wellbeing
  - Support for local authorities and the NHS to go further and faster on financial alignment and pooling of budgets to underpin joined up health and care
  - Expectations for the development of effective leadership for integration across health and care
  - Supporting digital and data transformation at both ICS and place-level; including the aim to have shared care records by 2024 across health and care, accessible by service users, caregivers and care teams
  - Joint health and care work-planning at ICS-level and improved training, learning and development including joint roles across health and care.
- The Partnership Southwark Strategic Board met in shadow form in January. This development session focused on how the partnership will create a local health and care plan, ensuring this is rooted in community engagement and feedback, based on data and intelligence on health inequalities (including Joint Strategic Needs Assessments (JSNAs) and the State of the Borough report), and aligned to the refreshed Southwark Health and Wellbeing Strategy currently in development.
- The Partnership Southwark Strategic Board agreed to stand down the Partnership Southwark Task and Finish Group that has been meeting regularly with senior partner reps to drive key areas of work related to the transition. This will be replaced with a delivery Executive that will meet regularly and include senior operational representatives from all partners. The Executive will come together to provide ongoing oversight of the Partnership's delivery and report into the Partnership Southwark Strategic Board.
- An initial workshop was held with the support of Community Southwark and engagement leads from across the Partnership to engage with service users, carers and community representatives on how best to

- establish and constitute the Lived Experience Assembly (and whether this or another title would be appropriate for this forum). The Lived Experience Assembly will be part of Partnership Southwark's formal governance, interfacing with and providing advice and guidance to the Partnership Southwark Strategic Board.
- The Chair of the Lived Experience Assembly will be the Associate Chair of the Partnership Southwark Strategic Board. The Associate Chair will work closely with the Partnership Southwark Co-Chairs, one of whom will be an elected Cabinet member, and the other will be recruited to (replacing the current Independent Chair, Anu Singh, who's tenure is due to end at the end of March 2022)
  - Recruitment for clinical and care professional leads from across the Partnership to support key priority areas of work (incl. primary, community and secondary care, social care and the VCS) has now commenced. Small teams of multi-disciplinary leads will be recruited to portfolios aligned to the Partnership Southwark priorities and enablers, alongside a Chair for the Clinical and Care Professional Advisory Forum which forms part of the partnership's formal governance structure.
    - Expressions of interest for these roles went live on 21 February and will close on 13 March. The new roles are due to commence on 1 April 2022 and will be funded via SEL ICS. The full expression of interest is attached in appendix 1.
  - The role profile for the Executive Place Director, who will hold the place-level delegations for Southwark on behalf of the Integrated Care Board and discharge these delegations through the Local Care Partnership, is being finalised with South East London ICS.
    - It is envisaged that recruitment for this role will commence in March 2022, with a view to securing either a full-time or part-time Director preferably on secondment from within the wider Partnership Southwark system for a 12 month period (enabling Partnership Southwark partner organisations over the same period to undertake a structured programme of work to propose and agree a joint approach to both leadership and governance for health and care in the borough). It is recognised that this is a delay from the January date outlined in the previous update to the Health and Wellbeing Board but should still allow an appointment to be made by the end of April.
  - Partnership Southwark has been selected as the 'place' within the SEL ICS to participate in a joint NHS England/Improvement, NHS X digital and Local Government Association place-based development programme. This provides access to experts from across a consortium including IBM, the Nuffield Trust, PA Consulting, Sollis, Collaborate, UHS, National Association of Primary Care (NAPC) and the Social Care Institute for Excellence (SCIE).
    - The development programme is due to commence on 28 February 2022, and spans leadership development, effective

place-based governance and ways of working, and population health management to drive integrated health and care and address inequalities in neighbourhoods. Neighbourhood-based work will link to the Partnerships for People and Place project and Walworth Partnership underway in Walworth and work underway in Camberwell spanning health, care and the VCS.

- The Partnership continues to deliver work within its population-based workstreams ‘Start Well, Live Well, Age Well, and Care Well’, with delivery progressing in prioritized areas as set out below.



### Community, equalities (including socio-economic) and health impacts

- 7) All sectors of the community are impacted by the historical gaps and disconnects in how individuals and communities have been supported and have experienced health and care services in Southwark. And it has not always been clear about how people can influence the things that matter to them most.
- 8) Partnership Southwark seeks to work collaboratively as a partnership to address inequalities and safeguard our communities by actively listening and responding to partners and residents in support of Southwark Stands Together and in building broader community engagement. Our population-based workstreams seek to take a targeted and outcomes-oriented approach to addressing health and care inequalities at place and neighbourhood level.
- 9) Strengthening our leadership and governance arrangements will enable the Partnership to accelerate and amplify this work for the benefit of our communities.

## **Resource implications**

- 10) All constituent partners within Partnership Southwark are being asked to commit time and leadership resource to collectively work through and shape our place-based arrangements as we move forward. Within these arrangements, there will be a need to consider how we make best use of our collective resources and the 'Southwark pound' to improve health and wellbeing outcomes for our residents.

## **SUPPLEMENTARY ADVICE FROM OTHER OFFICERS**

- 11) This report has been based on discussions from across Partnership Southwark including executive officer, clinical, and political input via the Partnership Southwark Strategic Board and Southwark Borough Based Board.

## **APPENDICES**

<b>No.</b>	<b>Title</b>
Appendix 1	Clinical and Care Professional Leads Expression of Interest pack